

UZMETKOMBINAT 2025

# STEEL GIANT UNLEASHED

Strategic Vision  
& Growth Plan

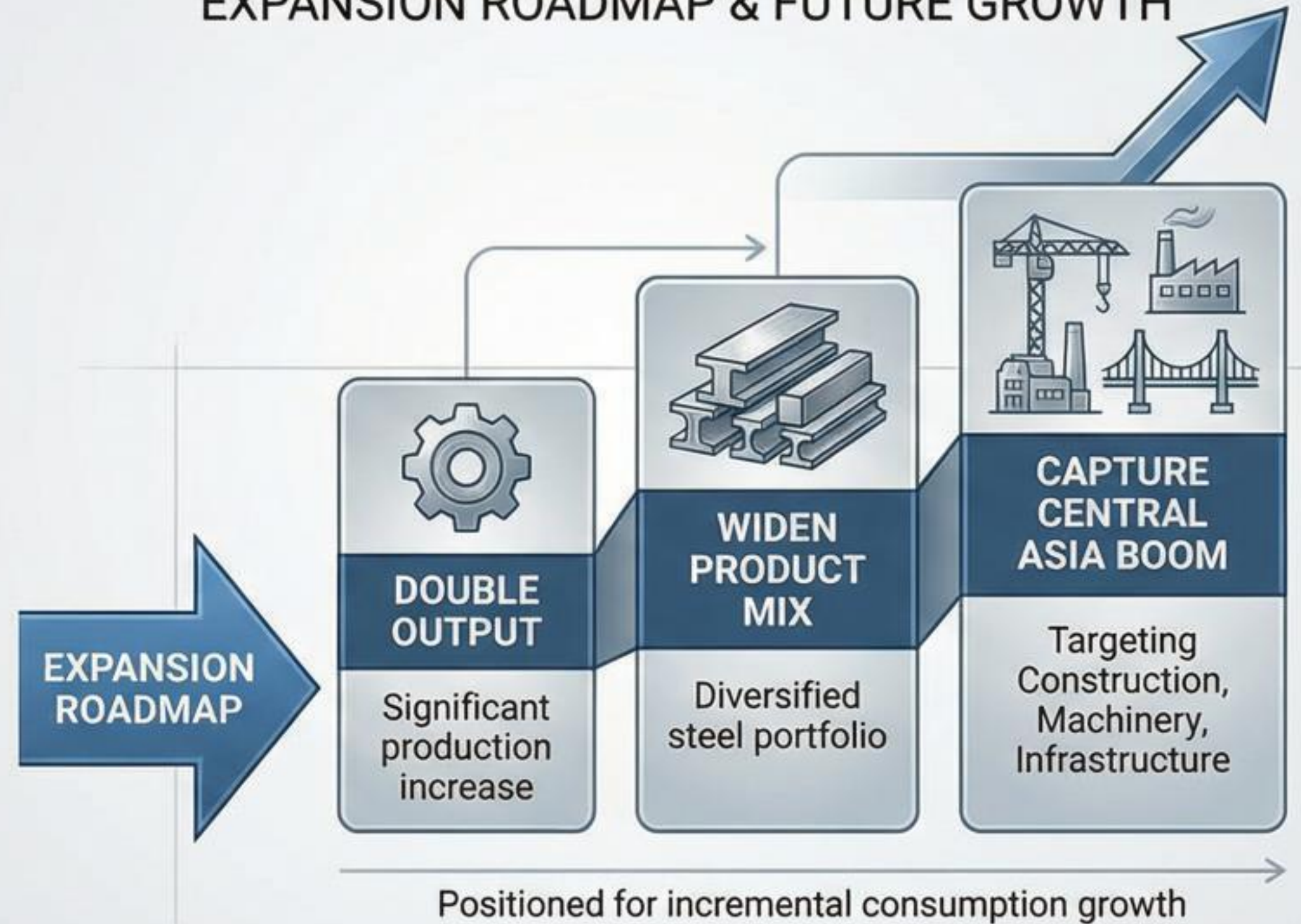


# UZMETKOMBINAT 2025: STRATEGIC GROWTH & MARKET LEADERSHIP

## CURRENT MARKET POSITION

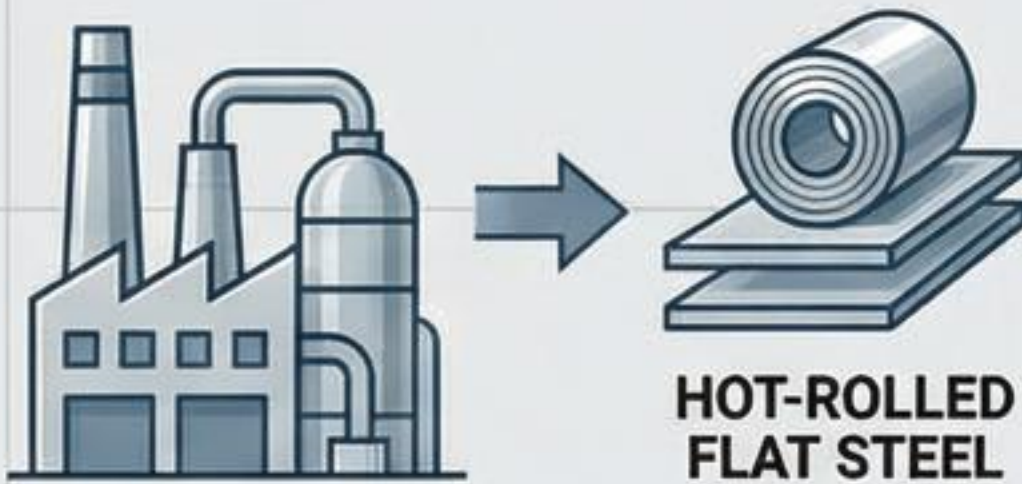


## EXPANSION ROADMAP & FUTURE GROWTH



# FLAGSHIP PROJECT & STRATEGIC LEAP

## NEW CASTING & ROLLING COMPLEX



**HOT-ROLLED  
FLAT STEEL**

Enables Domestic Production



Replaces Imports

## TECHNOLOGY & VALUE CREATION



**RAISES  
VALUE-ADDED  
SHARE**



**FEEDS  
DOWNSTREAM  
PROCESSORS**



**CUTS TRADE  
DEFICIT**

## MARKET ALIGNMENT & ADVANTAGE



**REGIONAL  
DEMAND SURGE**

**COMMISSIONING  
TIMING**

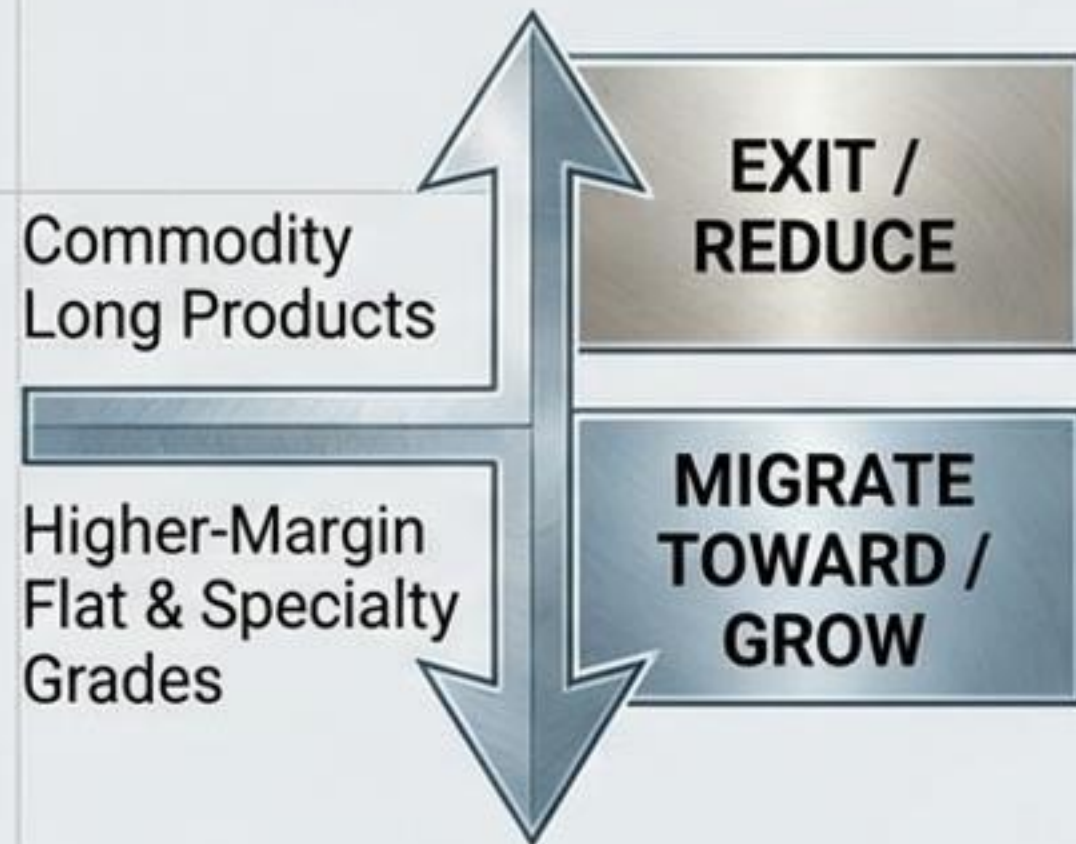


**LOCKS IN  
FIRST-MOVER  
PRICING POWER**

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# STRATEGIC PILLARS & MARKET SHIFT

PORTFOLIO MIGRATION



Focus on Value-Added Steels

IMPORT SUBSTITUTION & CURRENCY SAVINGS



**SAVES HARD CURRENCY**

Domestic Production of Key Materials

EXPORT DIVERSIFICATION & PREMIUM MARKETS



**TARGETS CIS, MIDDLE EAST, SOUTH ASIA**



**PREMIUM FOR RELIABLE, LOW-CARBON SUPPLY**

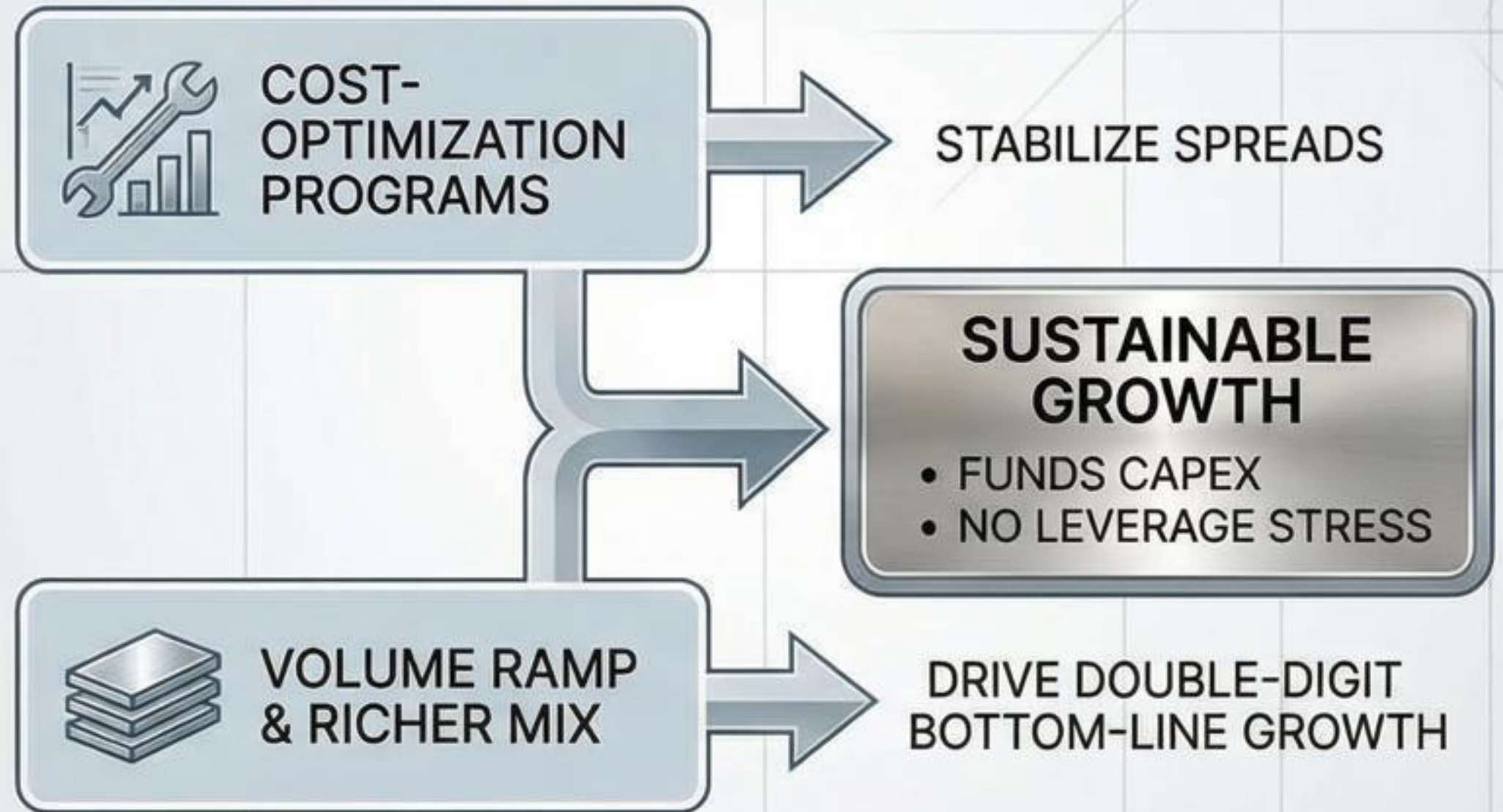
# UZMETKOMBINAT 2025 - FINANCIAL OUTLOOK & STRATEGIC GROWTH DRIVERS

## PROJECTED METRICS & SUSTAINABLE VALUE CREATION

### FINANCIAL PROJECTIONS



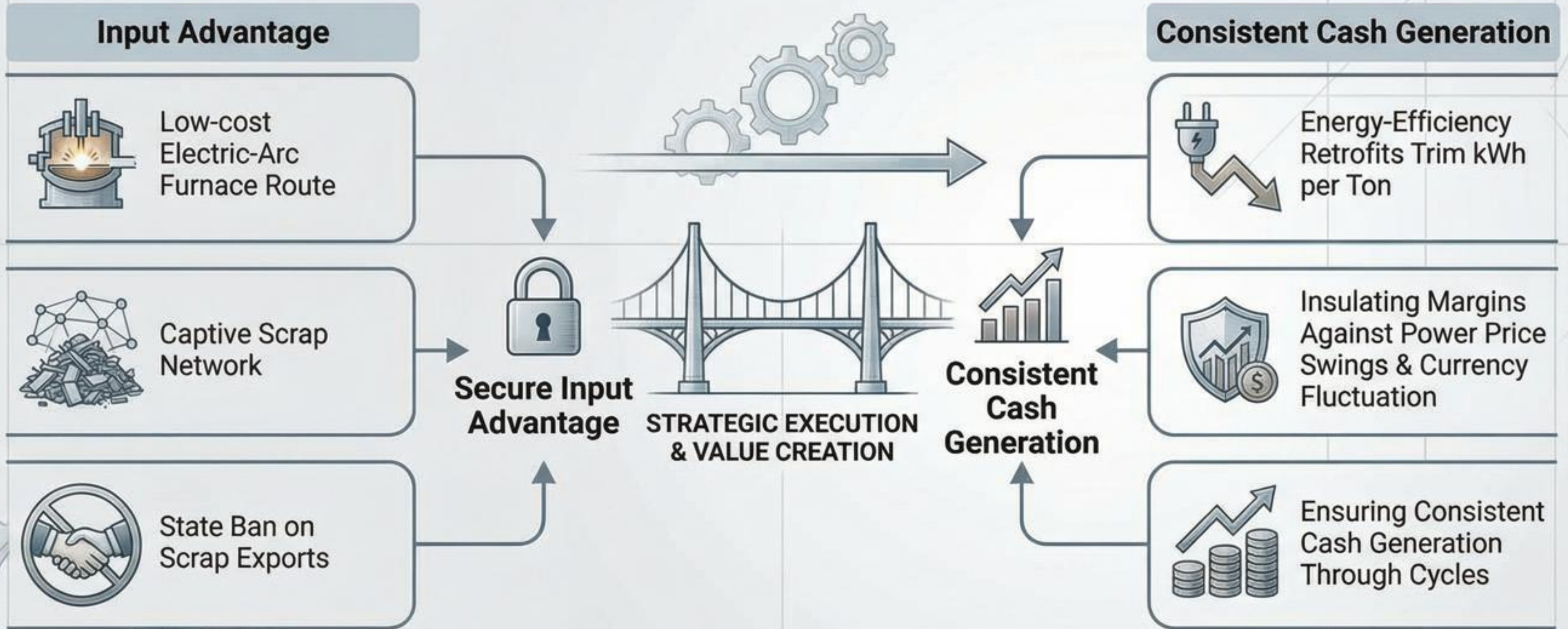
### STRATEGIC GROWTH MECHANISMS



Enabling long-term investment without financial strain.

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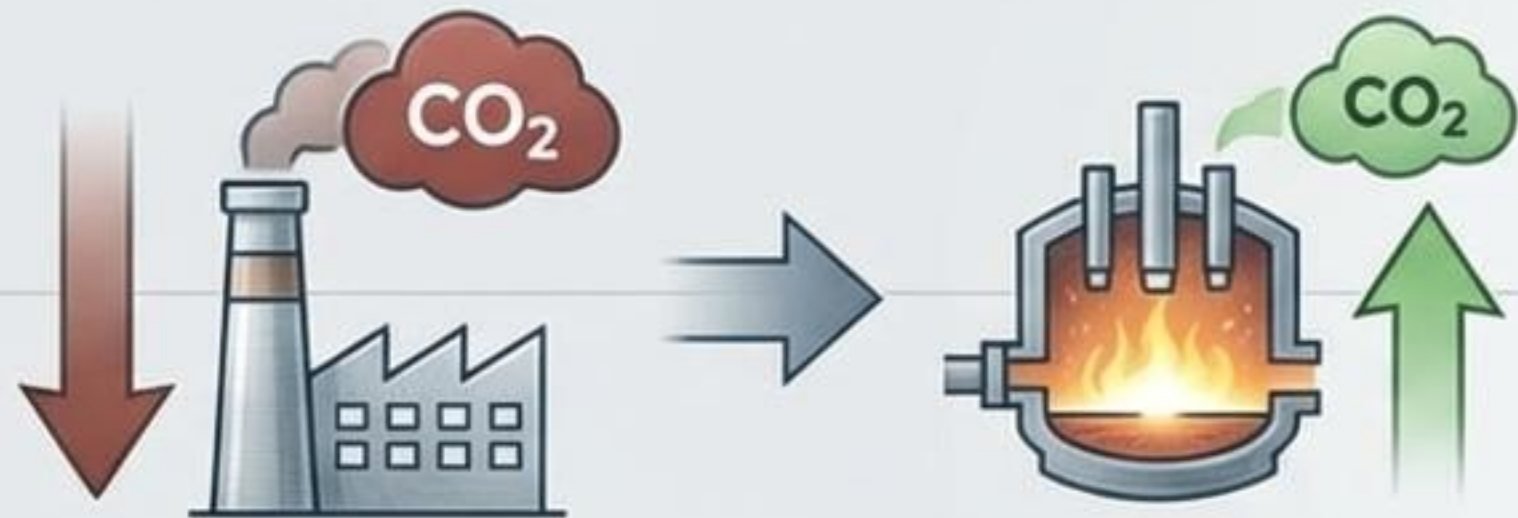
## Strategic Advantage & Financial Resilience



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## ESG & SUSTAINABLE GROWTH STRATEGY

### GREEN STEEL TRANSITION & DECARBONIZATION



**Traditional Blast Route**  
Higher CO<sub>2</sub> Intensity

**Electric Arc Furnace**  
Lower CO<sub>2</sub> Intensity

- Positions Output for Green-Building Certs
- Ensures Carbon-Border-Adjustment Compliance

### ESG GOVERNANCE & MARKET ALIGNMENT



INDEPENDENT  
DIRECTORS

EXTERNAL  
ESG RATINGS

IFRS  
REPORTING

- Aligns Operator with International  
Capital-Market Expectations

# Community Impact & Social License

## Economic Contribution & Infrastructure



Sustains 10,000+ Direct & Indirect Jobs in Bekabad

## Workforce & Social License



Cultivates Skilled Workforce & Reduces Turnover



Underpins Education, Health & Transport Infrastructure



Reinforces Social License for Continuous Operations



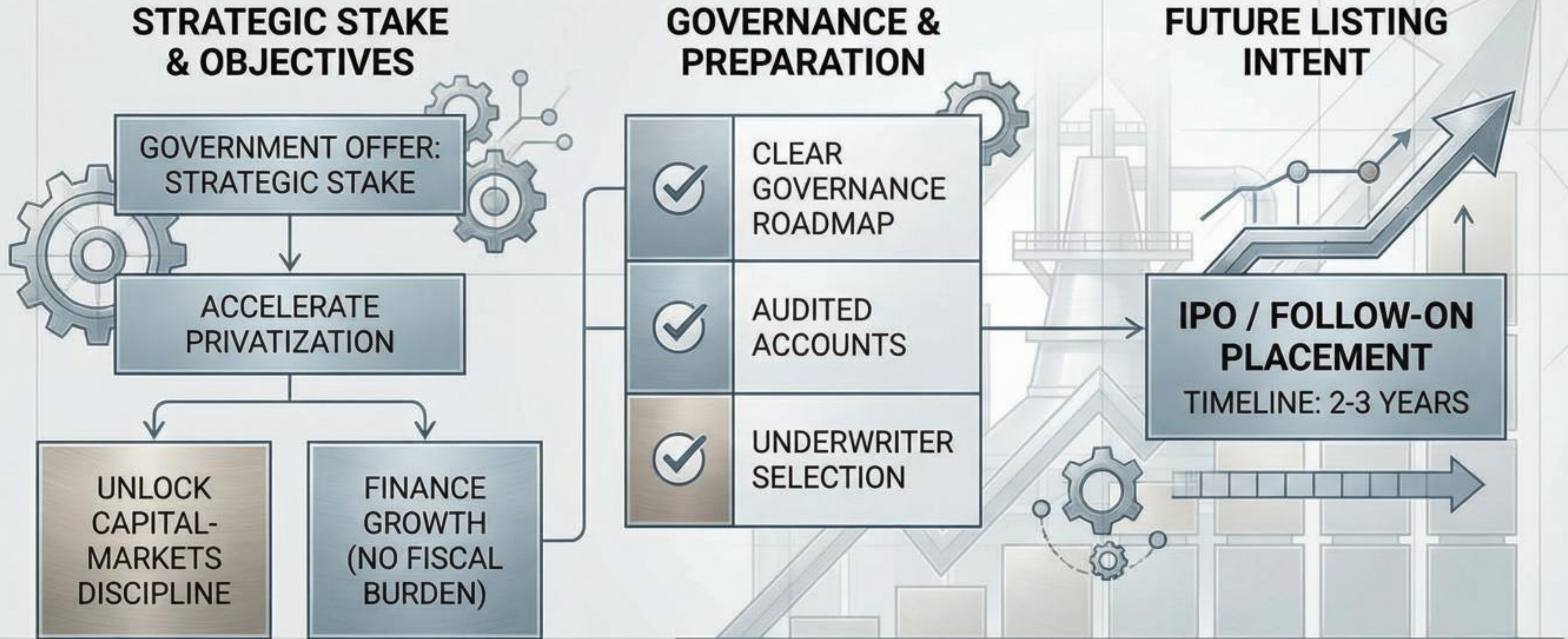
Reinforces Critical Regional Infrastructure



Facilitates Expansion Permits & Future Growth



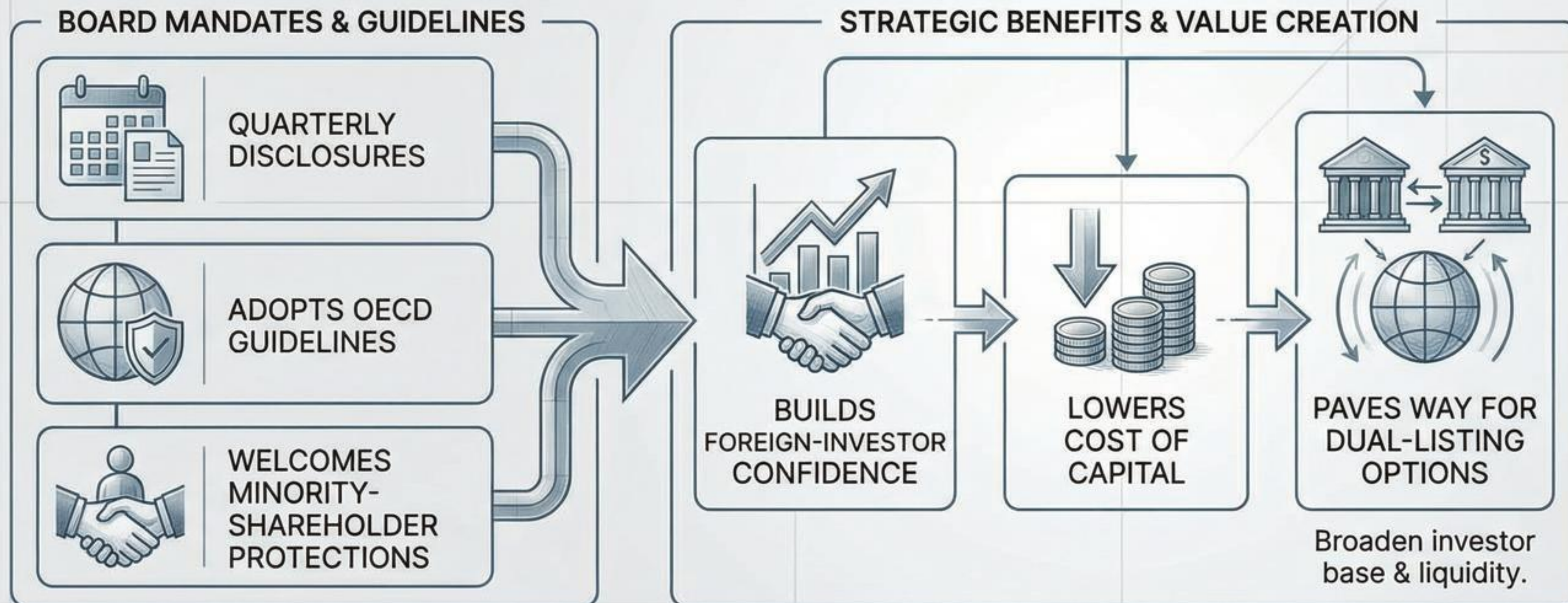
# PRIVATIZATION & CAPITAL MARKET ACCESS



# CORPORATE GOVERNANCE REFORMS & MARKET IMPACT

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## Strategic Alignment & Value Creation



# RARE FRONTIER-MARKET EXPOSURE



# MULTI-FOLD UPSIDE



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## INVESTOR ENGAGEMENT & VALUE CREATION TIMELINE

